



## Article

# Educational Clusters As Drivers of Sustainable Development: Insights From Kimyo International University in Tashkent

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**Abstract:** This study investigates the critical role of educational clusters in advancing sustainable development initiatives, using Kimyo International University in Tashkent (KIUT) as a case study. Educational clusters — synergetic ecosystems of higher education institutions, research organizations, industry partners, and governmental stakeholders — serve as dynamic platforms for developing innovative solutions to today's most salient socio-economic and environmental challenges. These clusters contribute immensely to the successful implementation of the United Nations Sustainable Development Goals (SDGs) through cross-sectoral collaboration, knowledge exchange and capacity building.

It examines KIUT's strategic engagements in national and international learning networks focusing specifically on the role of KIUT in sustainable research, green technologies, human capital development and evidence-based policy development. The focus is particularly on KIUT's efforts in the STEM education, promoting start-up ecosystem, climate-resilient, and socially responsible academic programs. Employing these methods systemically, statistically, comparatively, and through the case study each separately and together, the study assesses how and to what extent KIUT's cluster-based model contributes toward enhancing the resilience of the university system, quality of methods and practices, and (rapid) diffusion of sustainability-oriented innovations.

Results show that educational clusters are important instruments for sustainable development as they strengthen institutional collaboration, productivity in research activities, and alignment between research output from universities and national development priorities. KIUT clearly showcases how higher education institutions strategically positioned within robust cluster networks can make a significant impact on socio-economic progress, technology transfer and sustainable development at the community level. The research offers both theoretical and practical implications for policy-makers, educationists and business leaders who strive to utilize educational clusters for sustainable and inclusive development.

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## 1. Introduction

The urgency of global sustainability challenges, including climate change, urbanization, and resource depletion, has increased the need for collaborative solutions. Educational clusters are emerging as strategic mechanisms to integrate academic expertise, industry practices, and public policy. However, KIUT, as an active member and initiator of such clusters in Uzbekistan, shows a more progressive approach to addressing socio-economic and environmental problems. Clarifying and enhancing these partnerships is important for the link to the creation of benefits that multiply effects towards national development targets as well as for sustainable development goals particularly SDG 4

(quality education), SDG 11 (sustainable cities and communities) and SDG 13 (climate action).

They are called educational clusters, which are collaborative networks comprising educational establishments (such as schools, colleges, and universities), research centers, government agencies, and private sector partners that come together to achieve common goals in education, research, and development. These clusters are increasingly recognized as essential engines in promoting sustainable development initiatives [1].

Firstly, educational clusters foster innovation by bringing together interdisciplinary expertise from various institutions. Through collaborative research and joint academic programs, they produce innovative solutions to global sustainability challenges, such as renewable energy, climate change mitigation, and waste reduction. Clusters where engineering schools link up with environmental science faculties can create and assess green technologies more efficiently than stand-alone institutions.

The second, is through these clusters, building up capacity through collaborative resources, common training, joint or cross-institutional degrees. Such an education is essential for the successful operation of sectors such as agriculture, urban planning, and energy systems, and therefore the training of a skilled workforce.

Moreover, educational clusters play a vital role in supporting policy development and facilitating knowledge transfer. By connecting academia with local governments and industries, these clusters enable the transformation of research findings into practical, scalable solutions and informed public policies. For example, collaborations between universities and municipalities can result in more sustainable models of urban development. Another significant contribution is community engagement and awareness-raising. Educational clusters often lead outreach initiatives that inform both the public and students about sustainability issues, fostering behavioral change and encouraging active community participation in sustainable practices.

### **Literature Review**

Educational clusters are widely discussed in global and regional literature as engines for innovation, knowledge transfer, and sustainable development. The Triple Helix model – a staple work of Etzkowitz and Leydesdorff outlines the interfacing of universities, industries, and governments to develop innovation ecosystems [2].

The Triple Helix by Etzkowitz is a scientific book that illustrates the application of the Triple Helix model. The book elaborately explains the functions of universities in the context of “entrepreneurial universities” (capacity of universities to contribute to economic development via startups, technology parks, innovation infrastructure [3].

Carayannis and Campbell, in their article “Mode 3 and the Quadruple Helix: Toward a 21st Century Fractal Innovation Ecosystem,” introduce the concepts of “Mode 3” and the “Quadruple Helix.” They explain that civil society (media, culture, values) functions as the fourth helix and is an essential component of the innovation system [4].

Carayannis and Campbell also developed the “Quintuple Helix” model, in which ecological sustainability and the natural environment serve as the fifth helix that drives and shapes innovation. This model currently provides a theoretical foundation for “green innovations” and sustainable development policies and can yield effective policy outcomes [5].

Cai further improves all the above-mentioned models by developing the “Neo-Triple Helix” model, which integrates the Triple, Quadruple, and Quintuple Helix frameworks. In this model, the dialectical relationships between “innovation genes” (university–industry–government collaboration), social structures, and the natural environment are demonstrated. It provides a more complete and integrated understanding of the innovation ecosystem [6].

Education clusters can be defined as serendipitous environmental concentrations of related or common education, training, and knowledge-based institutions and organizations. Building on Porters cluster theory, these clusters bring together universities, vocational schools, research centers, EdTech companies and public bodies to enhance innovation, accessibility, and regional competitiveness [7].

In addition, works published in "Perspectives of Higher Education Development" in Uzbekistan provide recent case studies, including on KIUT's international accreditation and partnership strategies [8].

## 2. Materials and Methods

A comprehensive methodological approach was applied in the research process. Using the system analysis method, the structure and interrelationships of educational clusters were examined. Statistical analysis was employed to assess the dynamics of investments in education and budget allocations. Through comparative analysis, the experience of educational clusters in foreign countries was evaluated. The case study method was used to conduct an in-depth investigation of specific educational clusters (the activities of Kimyo International University in Tashkent).

The reliability of the research results is explained by the validity of the models, methods, and approaches applied; the use of data obtained from official sources such as the Statistics Agency under the President of the Republic of Uzbekistan, the Ministry of Higher Education, Science and Innovation, and their regional departments and divisions; as well as data from international rating agencies such as QS and THE, and the "Scival" database of the "Scopus" scientific platform. In addition, the practical implementation of the proposed recommendations and conclusions by relevant organizations further confirms their reliability.

## 3. Results and Discussion

While much of the literature highlights the benefits of educational clusters in fostering innovation and sustainability, some scholars point to persistent challenges - particularly in transitional economies. These include unequal access to resources, weak institutional frameworks, and insufficient long-term planning. Uzbekistan, however, faces structural and operational challenges to education clusters implementation.

1. Impeded collaboration among stakeholders – universities, industries and government agencies are often working in silos. There is no formalised communication and collaboration which makes solid cluster strategies hard to form.
2. Weakness of institutional frameworks: There is currently no a national policy or legal framework on educational clusters in Uzbekistan. It clouds role definitions, responsibility accountability, and the long game.
3. Inadequate funding and investment – The educational clusters in need, require a sustainable funding to support the research, infrastructure, and innovation needed. Several Uzbek institutions work on limited budgets and they highly depend on the short-term grants or international donors.
4. Limited human resources — skills gap in cluster management, project coordination, and interdisciplinary research Most universities do not have people well-trained in either innovation systems or public-private partnership models.
5. Low industry engagement - many private companies in Uzbekistan do not yet see the strategic value of partnering with universities. As a result, industry involvement in curriculum development, internships, and joint research remains low.

Approaches to tackle the issue:

- a. developing a national educational cluster policy: the government should create a comprehensive framework that clearly defines the structure, functions, and strategic goals of educational clusters. This needs to include statutory recognition, modes of funding, and indicators of performance.
- b. cluster coordination centers: units to be created within the Ministry of Higher Education or in strategic universities to coordinate cluster action, promote partnerships, and monitor results at cluster level. They would act as hubs connecting academia, industry and government.
- c. raise public and private sector investment: create public-private funding schemes for enterprise joint research and innovation centres, or academia-industry initiatives Tax incentives and co-financing possibilities can be used to translate the private dollar into public investment.

- d. building human capital in cluster management: providing training and certifications in cluster coordination, innovation ecosystems and university-industry collaboration; Hosting countries that are used to educational clustering (South Korea and Germany) could also do the trick through exchange programs.
- e. We can encourage industry to participate by making industry representation on university advisory boards mandatory, a grant for businesses taking part in curriculum development, providing internships for students and creating applied research projects between universities and industry partners.
- f. promoting synergy among stakeholders by connecting universities to government, industry, and civil society for the application of research outputs in practice.
- g. broader access to digital and green education through technology and distance education tools, particularly in under-served communities.

Kimyo international university in Tashkent (KIUT) engages in educational clusters to drive broader sustainable development in Uzbekistan and other countries. Strategic partnerships, international projects, and community engagement from a global learning hub: KIUT as an example of higher education driving innovation and capacity building, and policy alignment in sustainability

Key examples of KIUT's role in sustainable development clusters:

1. Sustainable Transport Systems (Erasmus+ SPHERE Project) - KIUT is a consortium member in the Erasmus+ SPHERE project, which aims to establish a Bachelor's degree in Sustainable Transport Systems. This initiative involves collaboration with institutions like Turin Polytechnic University in Tashkent and the University of Mitrovica. The project focuses on modernizing transport infrastructure, optimizing traffic flow, and addressing environmental challenges, thereby contributing to the development of sustainable urban mobility solutions in Uzbekistan [9].
2. Environmental Engineering Master's Program (GREENDT Project) - KIUT participates in the GREENDT project, which seeks to implement Environmental Engineering Master's degrees through sustainable transition and societal change. This collaboration includes European partners such as the Instituto Politécnico de Viana do Castelo and the University of Aveiro, aiming to enhance environmental education and research capabilities in Uzbekistan [10].
3. School-University Partnerships for Educational Continuity - KIUT has established cooperation with public schools in Tashkent to improve the social integration of students. University students assist in schools, helping schoolchildren enhance their skills in various disciplines, which increases students' sense of social responsibility. This partnership aims to improve the quality of the education system and prepare students for future professional activities [11].
4. Enhancing International Accreditation and Quality Assurance - KIUT has attempted to increase the international public accreditation to improve the quality of education and high employment opportunities. Successful accreditation through the use of suggestions from external firms has likewise assisted the college in preservation of great and conformance of educational programs to international standards [12].

Kimyo International University in Tashkent is one of the best examples of this approach as an educational cluster that would facilitate the steps towards promoting sustainable development. This mission is augmented by international partnerships that strengthen academic programs and sustainability-oriented research; community service initiatives that promote education continuity and social responsibility; and quality assurance through international accreditation, ensuring alignment with international standards. Together, these efforts help reach the UN Sustainable Development Goals (SDGs), especially in quality education, in sustainable cities and communities, and in climate action.

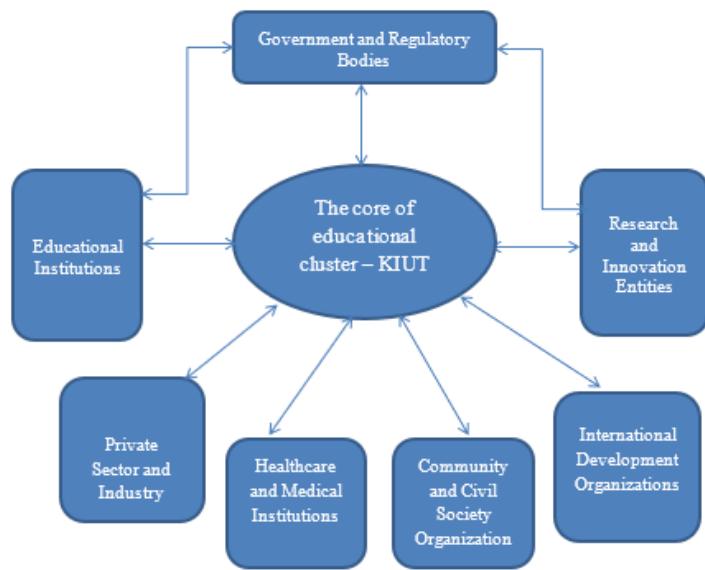
The educational cluster centered on Kimyo International University in Tashkent (KIUT) is composed of a diverse range of participants, each contributing to sustainable

development, innovation, and human capital formation. Here's a structured breakdown of the cluster participants involved in KIUT's activities:

Educational Institutions - these include both local and international academic partners that collaborate on joint programs, research, and academic mobility.

1. Local Partners; vocational and professional colleges that are hosted through KIUT; VOSIQ International School (early talent pipeline and align curriculum) International Partners: South Korea: Kangwon National University, Kookmin University, Suncheon National University; USA: Baylor University, George Fox University; Europe: Varna University of Management (Bulgaria), CEU University (Spain), Nova University (Portugal) Partner in Erasmus+ SPHERE Project (EU-funded)
2. Research and Innovation Centres of Excellence – dedicated towards promoting sustainable technologies, scientific innovation and knowledge transfer KIUT Scientific Councils – a body of excellence that confers degrees and promotes research in climate, economics, and health. State-of-the-art laboratories (especially in Architecture, Construction and Medicine for promoting SDGs such as SDG 9 and SDG 13) Do you get modern lab equipment and tech tools in collaboration with Edibon International (Spain)?
3. Healthcare and Medical Institutions - strengthening the healthcare education-to-practice pipeline. Kimyo University Hospital: A center for clinical training, public health initiatives, and medical innovation. It recognized by WHO and MCI aligning KIUT's medical programs with global healthcare standards [13].
4. Private Sector and Industry Partners - bridging education with practical skills, employment, and innovation. Dragon Company (Japan): Exchange of sustainable land management technologies. Fidelity Investments: Collaboration for financial literacy and economic development programs. Local industries: Engage in internship programs, guest lectures, and applied research initiatives [14].
5. Government and Regulatory Bodies - ensuring alignment with national development policies and SDGs. Ministry of Higher Education, Science and Innovation of the Republic of Uzbekistan; the National Agency for Quality Assurance in Education under the Presidential Administration; the State Inspectorate for Supervision of Quality in Education and Uzbek SDG platforms and committees.
6. Local NGOs actively contribute through initiatives in environmental protection, healthcare outreach, and expanding access to education. Their efforts also promote public participation via open lectures, community medical check-up events, and awareness campaigns aimed at fostering informed and engaged citizens.
7. International Development Organizations - providing funding, expertise, and programmatic support. UN-affiliated bodies: for alignment with SDGs particularly SDG 3 (Good Health and Well-Being), SDG 4 (Quality Education), SDG 13 (Climate Action), and SDG 17 (Partnerships for the Goals). Similarly, the European Union contributes through initiatives like Erasmus+ and other educational support programs, fostering international cooperation and capacity building.

**Table 1.** The educational cluster of KIUT



The table 1 illustrates the structure of the educational cluster centered around KIUT (Kimyo International University Tashkent). At the heart of the cluster is **“The core of the educational cluster – KIUT”**, which interacts with multiple key components: **Government and Regulatory Bodies** – Provides policy guidance, regulatory oversight, and ensures alignment with national educational standards. There is a bidirectional relationship with KIUT, indicating collaboration and influence both ways. **Educational Institutions** – Collaborates with KIUT to share resources, develop curricula, and support academic programs. The arrows indicate mutual interaction between KIUT and other educational entities. **Research and Innovation Entities** – Partner with KIUT to advance research initiatives, technological innovations, and knowledge transfer. The Private Sector & Industry – Works with KIUT to offer hands-on training, internships and projects of interest to industry. Healthcare and Medical Institutions – Partner with KIUT to provide expertise, training and collaborative research in the medical and healthcare field; Community and Civil Society Organizations – Collaborate with KIUT to Enhance Social Responsibility, Community Involvement and Community Impact. International Development Organisations – Partner with KIUT in pursuit of global education projects, procurement, and international collaboration.

#### **Key initiatives supporting SDG 4 at KIUT:**

1. Quality Assurance and Accreditation - KIUT has established an Education Quality Control Department dedicated to aligning academic programs with both national and international standards. This department focuses on monitoring the quality of training and ensuring compliance with the State Education Standards, organizing institutional and program accreditation processes, identifying and mitigating factors that negatively affect education quality, and promoting the integration of education, science, and production to enhance educational services.

These efforts have led to successful international accreditations, enhancing the university's reputation and the employability of graduates.

International Collaborations and Exchange Programs – KIUT forms international partnerships to diversify its educational angles and raise its global outlook. Marking collaborations such as participation in the Erasmus+ SPHERE project on sustainable transport systems, joint educational programs with universities in South Korea, Bulgaria, etc. and student and faculty exchange programs that enrich the cross-cultural academic experience.

These partnerships are helpful for developing curricula, as well as offering a variety of learning experiences for students.

Community Engagement and Educational Outreach – KIUT recognizes the role of education in a societal context by: Developing partnerships with local schools for the

benefit of both student development and social integration; Delivering events and workshops that promote the values of life-long learning and educational awareness; Facilitating and encouraging students to participate in all aspects of community service promoting a spirit of social responsibility; Witness efforts being made to enhance educational achievements while encouraging learners of all backgrounds to enroll.

Through these comprehensive strategies, KIUT contributes significantly to achieving SDG 4 by: ensuring inclusive and equitable quality education; promoting lifelong learning opportunities for all; and enhancing the relevance of education to the labor market and societal needs.

Here's an analytical summary of the data from Kimyo International University in Tashkent for the years 2019–2025, focusing on key trends and anomalies in research performance:

**Table 2.** Research performance of KIUT [15]

Kimyo International University in Tashkent									
Indicators	Overall	2019	2020	2021	2022	2023	2024	2025	
International Collaboration (%)	46,1	100	0	38,5	60	38,3	33,3	76,5	
Academic-Corporate Collaboration (%)	0	0	0	0	0	0	0	0	
Scholarly Output	165	1	4	13	15	47	51	34	
Scholarly Output (growth %)	4600								
Scholarly Output (Open Access %)	54,55								
Citations	550	12	225	49	101	113	40	10	
Field-Weighted Citation Impact	1,13	0,55	1,39	0,45	2,72	0,95	0,77	1,49	
Field-Weighted Citation Impact (median)	0	0,55	1,56	0,24	0,76	0,47	0	0	
Outputs in Top Citation Percentiles (top 10%, field-weighted)	9,1	0	25	0	20	6,4	9,8	8,8	
Publications in Top Journal Percentiles	6,1	0	-	7,7	16,7	2,4	2,2	11,8	
Citations per Publication	3,3	12	56,3	3,8	6,7	2,4	0,8	0,3	
Views	3349	36	210	342	416	1062	1032	251	
Outputs in Top Views Percentiles (top 10%)	27,3	0	75	15,4	20	17	39,2	26,5	
Views per Publication	20,3	36	52,5	26,3	27,7	22,6	20,2	7,4	
Field-Weighted View Impact	2,14	1,41	1,58	1,52	2,26	1,6	2,55	2,56	
Authors	98	1	2	12	13	37	39	25	
Authors (growth %)	3600								
h5-index	8								

An analysis of Table 2 reveals a fluctuating trend in international partnerships. The rate began at 46.1% in 2019, surged to 100% in 2020, then dropped sharply to 0% in 2021, before rising again to 76.5% by 2025. This pattern highlights inconsistencies in international collaboration efforts.

KIUT continues to successfully carry out international cooperation in the form of international cooperation grant projects and student exchange projects. Collaborations on participation have shown strong growth, increasing from just 1 publication in 2020 to 51 in 2024, reflecting a significant improvement in research productivity. The percentage of outputs in the top 10% citation where this remains highly variable (25% in 2021 & 20% in 2023). Naturally, the university is able to produce world-class research, but consistent high-impact output appears difficult to achieve. The h5-index is 8, which

measures the sustained impact of this journal on research level, which is moderately respectable for a not very aged institution.

**Abstract**—The research results show that KIUTs evolving research productivity merely indicate it functions well as a component of the educational cluster ecosystem of Uzbekistan. The university serves as the centre for different disciplinary fields to produce high quality scientific output, which is strategically important for innovation, knowledge transfer and collaborative research. These milestones signal institutional maturation as well as consolidation of cluster-based academic synergies within the national higher education ecosystem.

Therefore, in spite of the aforementioned enormous quantitative growth in scientific publications and international visibility, the university struggles to keep a balance, especially concerning research quality. The authors say that citation rates, shares of publications in the top-percentile, and international co-author share indicate that "longer-term initiatives are warranted to improve research excellence." Enhancing the citation impact and developing research strategies in accordance with global scientific trends are effective measures to improve the global ranking of KIUT in the World. in the Erasmus+ SPHERE project on sustainable transport systems, joint programmes with universities in South Korea, Bulgaria etc., and student and staff exchange activities that support cross-border academic exchanges.

Such work aids the curriculum, whilst also opening up rich opportunities for students.

**Community Engagement and Educational Outreach** KIUT believes that education does not stand in isolation and promote community collaboration by mortgaging with local schools; facilitating student development and socialization; arranging events and workshops; spreading education the awareness of education; motivating students to get involved in community service. The objective of these initiatives is to promote better educational outcomes while creating inclusive environments for learning.

A notable contribution of KIUT to SDG 4: Quality Education is evident from its robust scholarly output, which includes 7 key publications receiving 248 citations and achieving a Field-Weighted Citation Impact (FWCI) of 4.76. This performance significantly exceeds the global average and signifies the relevance and competitiveness of the university's research. A wide range of institutional initiatives—such as capacity-building workshops, industry-partnered research projects, international collaborations, and competency-based curriculum reforms—strengthen KIUT's role in promoting high-quality, inclusive, and equitable education [16].

These efforts collectively contribute to sustainable human capital development in Uzbekistan and the broader Central Asian region.

#### **Scientifically-based proposals and recommendations:**

To further optimize the impact of educational clusters on sustainable development, the following evidence-based recommendations are proposed:

1. Designing a comprehensive national strategy for educational clusters, with clearly defined governance frameworks, funding mechanisms, monitoring tools, and performance indicators aimed at strengthening cluster integration and efficiency.
2. Acting to institutionalize multi-stakeholder partnerships through the formal agreement of long-term collaboration with private sector businesses, government agencies, or community or academic organizations, promoting continuity, resource-sharing, and sustainable innovation ecosystems.
3. Integrating SDGs throughout educational programs, research agendas, and extracurricular activities to grow students sustainability-oriented skillsets and strengthen institutional alignment with global developmental priorities.
4. The creation of a national digital platform for educational clusters responsible for the exchange of information, joint research and projects between Uzbek universities and with foreign partners.

5. Incorporating systematic impact assessments to assess the effectiveness of cluster initiatives, measure progress towards SDG-related targets, and adapt institutional approaches to the evidence base.

These recommendations would strengthen the structure and methodology and the strategic foundation of educational clusters for their role in sustainable development.

#### 4. Conclusion

The findings of this study underline the transformative potential of educational clusters in shaping sustainable development trajectories within emerging economies. By integrating education, research, and innovation within a collaborative framework, educational clusters can significantly enhance institutional performance, stimulate technological advancement, and reinforce socio-economic resilience. The implementation of a well-structured educational cluster model is expected to:

1. Increase hiring and productivity by producing a top-notch, sustainability oriented talent pool that is prepared for current and future challenges in environmental, technological, and social train.
2. Create joint research programs, academic mobility programs, and international innovation networks that can attract foreign investment and other international partnerships.
3. Green innovation: Foster industrial green technology, start-up ecosystem, and applied research projects in support of the economy-related dimensions of climate resilience and environmental protection related priorities.
4. Mitigate long-term societal expenditures via education-oriented preventive strategies for environmental stewardship, public health, and social well-being.
5. Increase Uzbekistan in terms of international education and innovation ranking, making the academic competitiveness and economic image of the country high in the world.

In conclusion, the case of KIUT demonstrates that educational clusters play a pivotal role in advancing sustainable development by accelerating innovation, fostering human capital formation, supporting evidence-based policymaking, and enhancing community engagement. Strengthening and expanding these cluster-based networks will be crucial for achieving long-term national and global sustainability objectives, particularly those outlined in the United Nations Sustainable Development Goals (SDGs). Continued investment in educational clusters thus represents not only an educational priority but also a strategic imperative for sustainable socio-economic progress.

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